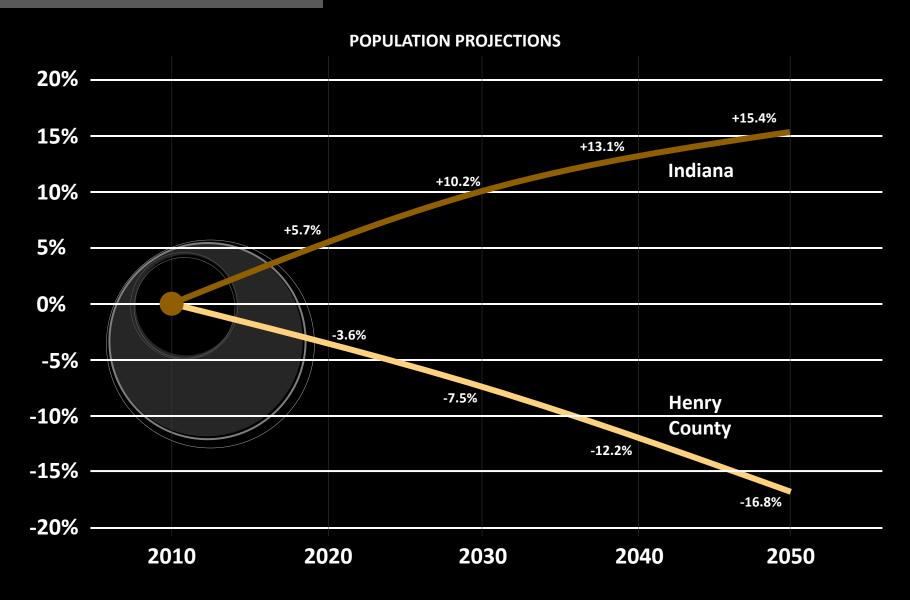
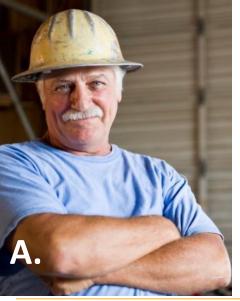


FUTURE HOUSING NEEDS



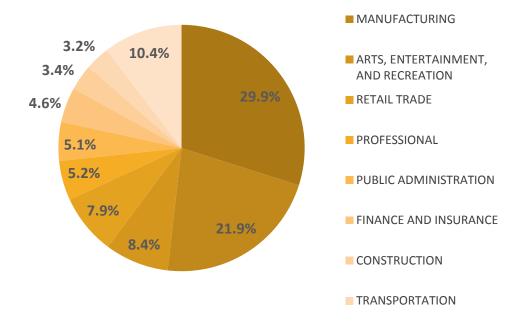


FUTURE HOUSING NEEDS

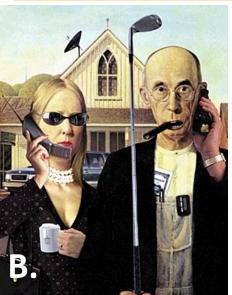


CONSOLIDATE

Begin to strategic consolidate housing in an effort to align with the projected economic trajectory of the major market sectors.



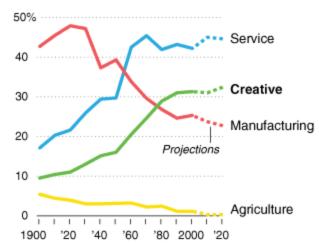
EDUCATIONAL



DIVERSIFY

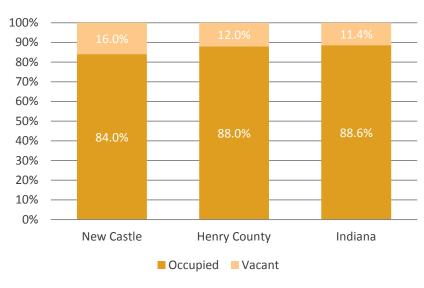
Develop strategies to utilize diverse and inclusive housing options as a catalyst in attracting new demographics (e.g., Creative Class, Empty Nesters, Retirees, etc.) in an effort to mitigate projected population shifts.



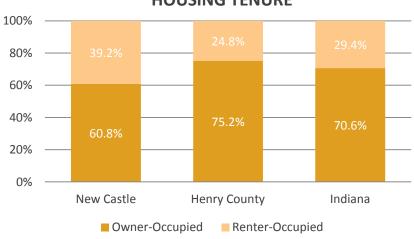


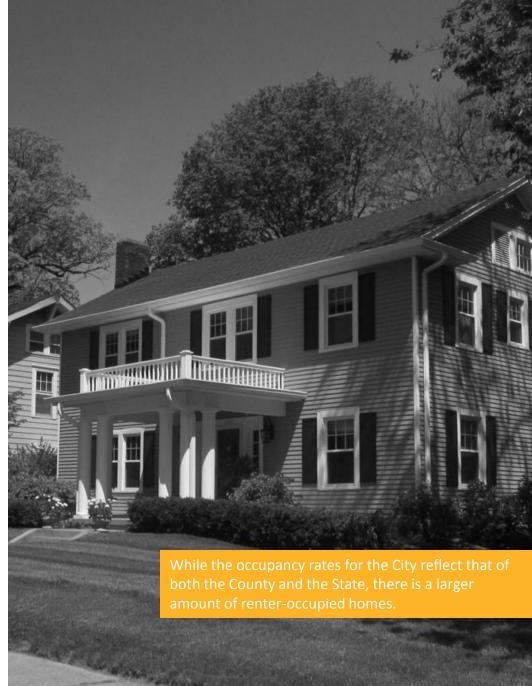


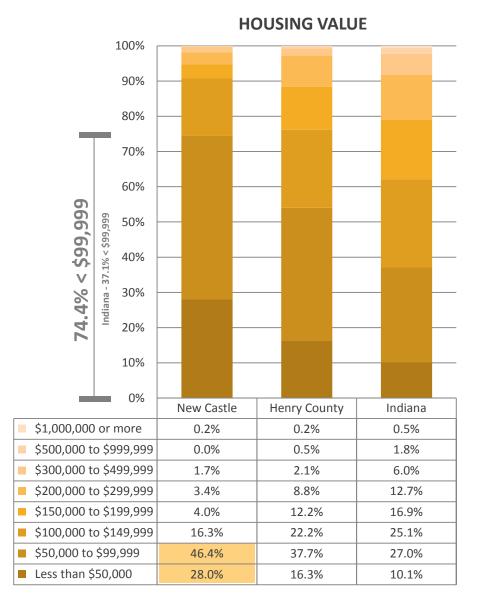
HOUSING OCCUPANCY

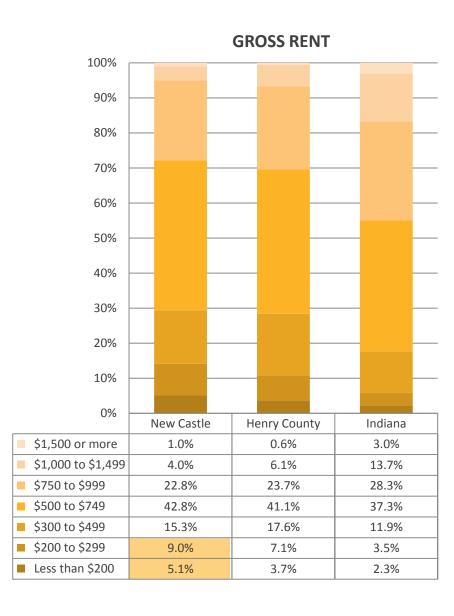


HOUSING TENURE

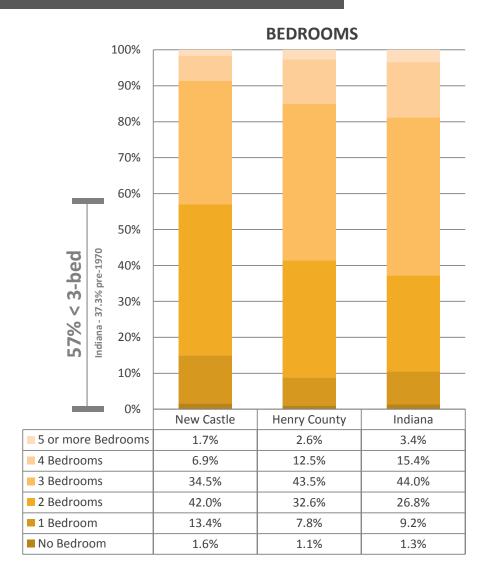


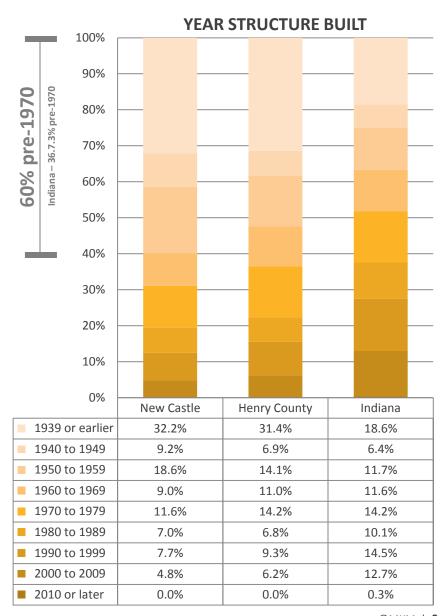






Source: American Community Survey 2011, U.S. Census Bureau





Housing can be looked at in various ways. Beyond the physical structure, it is important to understand HOW people live in their homes and explore how this quality of life can be enhanced. For example, New Castle tends to be:

29% Home Town

Wealth - Lower Middle; Household Type - Mixed

We're a mix of singles and families of different ages in settled, low-density communities. We're content to stay close to home; although we may move from one house to another, we seldom cross county lines. Most of us who work have jobs in manufacturing, retail, and service. We like to go fishing, and play baseball, bingo, backgammon, and video games. We watch shows on CMT, Nick at Nite, Game Show Network (GSN), and TV Land. We shop at Belk and Wal-Mart, and also buy Avon products.

23% Salt of the Earth

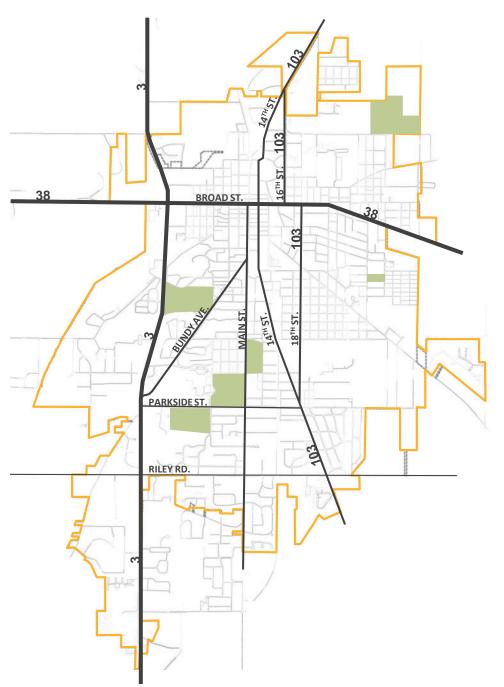
Wealth – Middle; Household Type – Families

Settled, hard-working, and self-reliant, we're married couples with or without kids. We own and live in single-family houses in small towns or rural areas. Even though we're somewhat older, many of us still have professional or managerial jobs in mining, manufacturing, construction, and agriculture. Others are skilled laborers. We love and work on our vehicles; some of us own three. Most of us drive a truck; many ride a motorcycle. Two pets, most often dogs or cats, are part of the family. We'll tackle small home improvement projects, hunt, fish, and go target shooting, to country music concerts and car races.

Simple Living

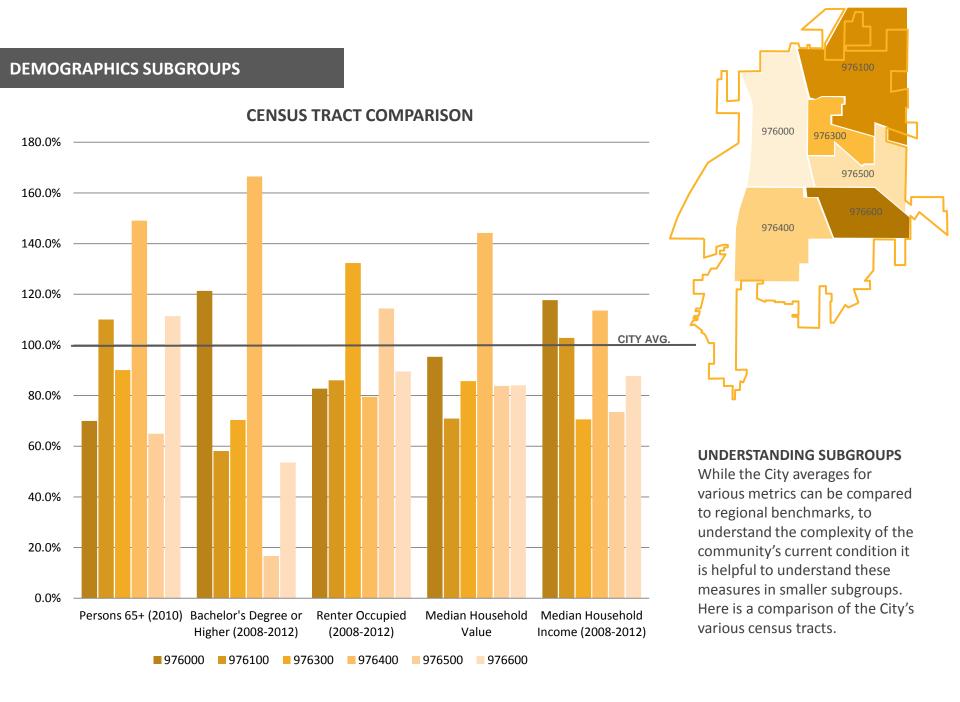
Wealth - Lower Middle; Household Type - Singles

We are older singles who live alone or share housing; others are married couple families. We're in urban outskirts or suburbs across the US. Nearly half of us receive Social Security. We live in older single-family houses, assisted living facilities, and multi-unit buildings. More than half of us rent. Our activities vary by age; the younger ones go dancing, and play softball and volleyball. Seniors go to Bingo Nights. Many seniors don't own a PC cell phone, or DVD player; however, we watch a lot of daytime TV, so cable is a must.



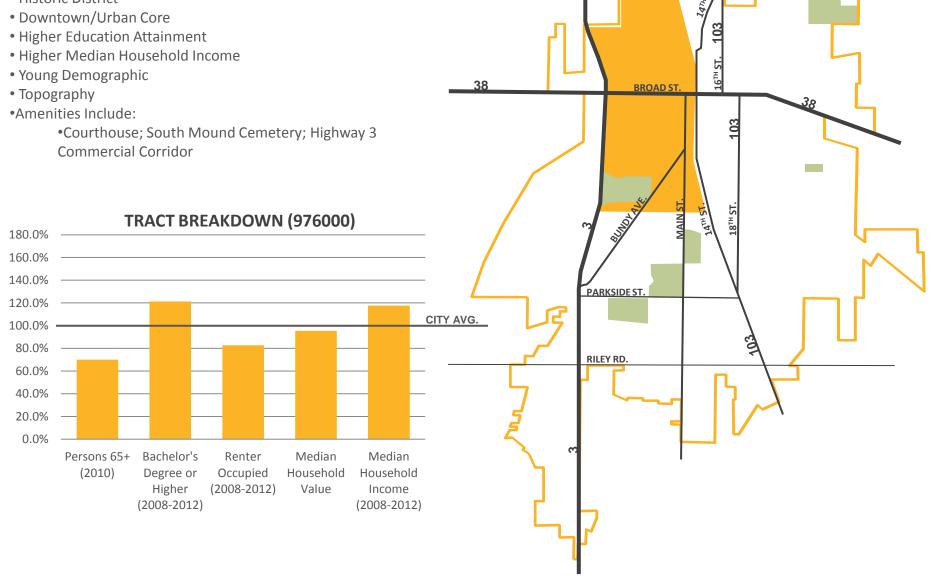


DEMOGRAPHIC DATA + ANALYSIS



DEMOGRAPHICS SUBGROUPS AREA DIFFERENTIATORS INCLUDE:

Historic District



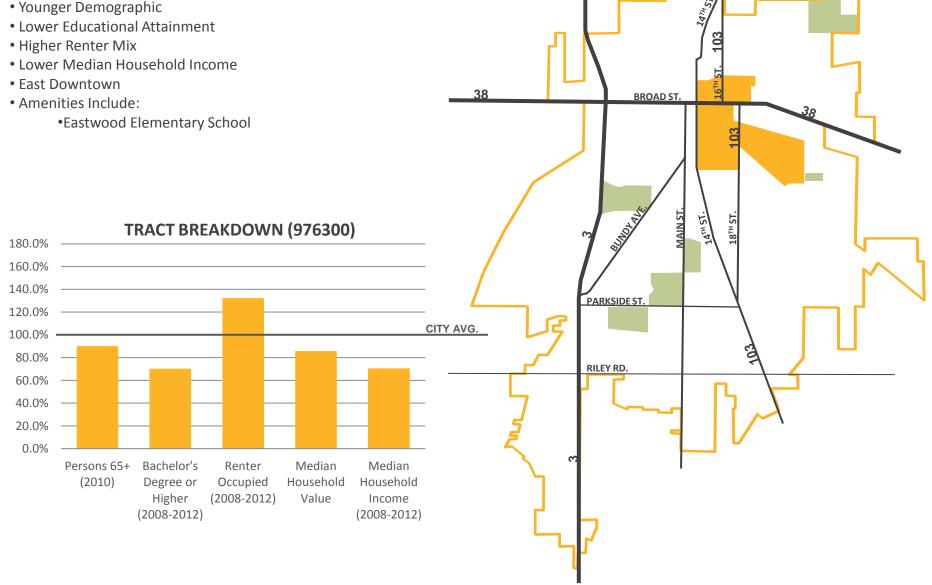
New Castle Housing Study | August 5, 2014

DEMOGRAPHICS SUBGROUPS AREA DIFFERENTIATORS INCLUDE: Older Demographics • Lower Educational Attainment • Lower Median Household • Amenities Include: •Henry County Hospital; Medical Park; Osbourne Park BROAD ST. **TRACT BREAKDOWN (976100)** 180.0% 160.0% 140.0% PARKSIDE ST. 120.0% CITY AVG. 100.0% 80.0% RILEY RD. 60.0% 40.0% 20.0% 0.0% Persons 65+ Bachelor's Renter Median Median Household (2010)Occupied Household Degree or Higher (2008-2012)Value Income (2008-2012)(2008-2012)

DEMOGRAPHICS SUBGROUPS

AREA DIFFERENTIATORS INCLUDE:

Younger Demographic

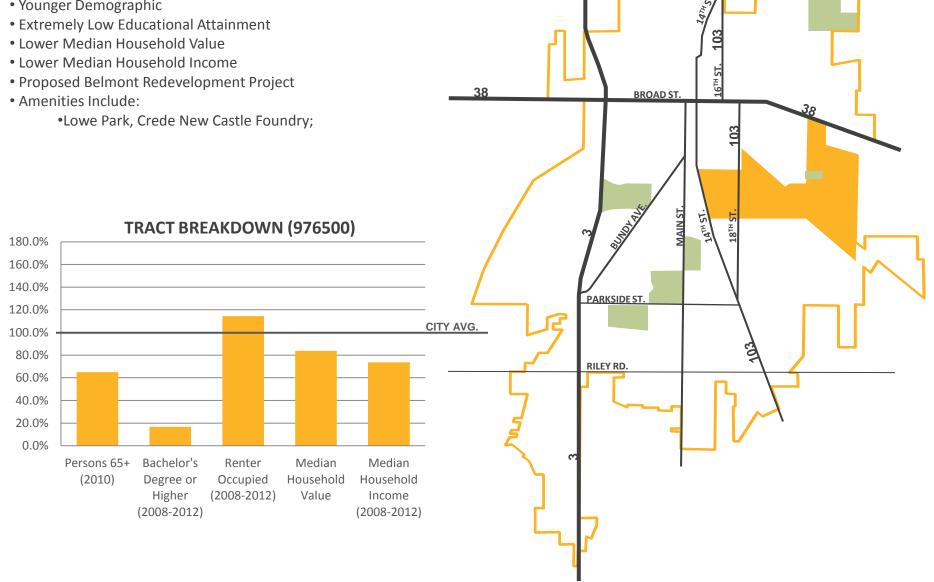


New Castle Housing Study | August 5, 2014

DEMOGRAPHICS SUBGROUPS AREA DIFFERENTIATORS INCLUDE: • Older Demographic • Higher Household Value • Higher Median Household Income • Higher Educational Attainment • Amenities Include: BROAD ST. •Babe Ruth Park; Baker Park and Aquatic Center; **TRACT BREAKDOWN (976400)** 180.0% 160.0% 140.0% **PARKSIDE ST** 120.0% CITY AVG. 100.0% 80.0% RILEY RD. 60.0% 40.0% 20.0% 0.0% Persons 65+ Bachelor's Renter Median Median Household Household (2010)Degree or Occupied Higher (2008-2012)Income Value (2008-2012)(2008-2012)

AREA DIFFERENTIATORS INCLUDE:

• Younger Demographic



HOUSING DATA + ANALYSIS AREA DIFFERENTIATORS INCLUDE: • Older Demographic • Lower Educational Attainment • Amenities include: Crown Equipment USA (TIF District) BROAD ST. **TRACT BREAKDOWN (976600)** 180.0% 160.0% 140.0% PARKSIDE ST. 120.0% CITY AVG. 100.0% 80.0% RILEY RD. 60.0% 40.0% 20.0% 0.0% Persons 65+ Bachelor's Renter Median Median Household Household (2010)Degree or Occupied Higher (2008-2012)Value Income (2008-2012) (2008-2012)

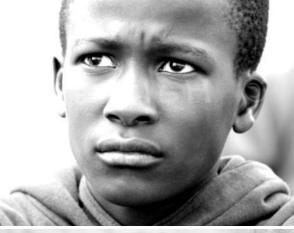


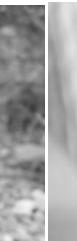
PLACE ATTACHMENT & ENGAGEMENT



INDEPENDENCE + ENGAGEMENT







PLACE ATTACHMENT

Successful cities consistently prioritize communal attachment through three categories:

- Social Offerings: Places for people to meet each other and the feeling that people in the community care about each other.
- Openness: How welcoming the community is to different types of people, including families with young children, minorities, and talent.
- Aesthetics: The physical beauty of the community including the availability of parks and green spaces.





Addresses Basic Needs

- · Appropriate and affordable housing
- · Safety in the home and neighborhood
- · No one goes hungry
- · Useful information on available services

Promotes Social and Civic Engagement

- Meaningful relationships
- · Active engagement in community life
- · Meaningful paid and voluntary work
- Community priority for aging issues

Optimizes Physical and Mental Health and Well Being

- · Healthy behaviors
- · Community activities to enhance well being
- · Access to preventative health services
- Access to medical, social, palliative services

Maximizes Independence for Frail and Disabled

- Resources for "living at home"
- · Accessible transportation
- · Support for caregivers

4

MODELS FOR SUCCESSFUL LIVING

LIVABILITY

lifetime community district(s)

The purpose of a Lifetime Community

District (LCD) is to formally adopt a

strategy that incentivizes development

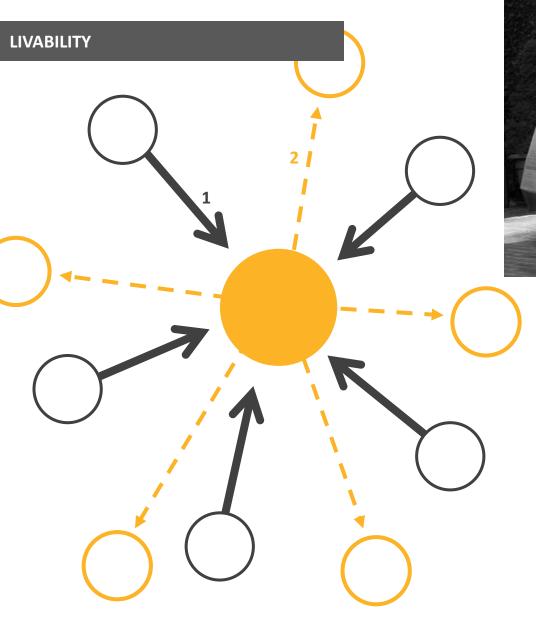
designed to promote the physical, social,

mental, and economic wellbeing for

persons of all ages and abilities across

the entire lifespan.







While many organizations and services are provided within the community to assist people of all ages and abilities, the LCD should consider rethinking how the success of these services are measured. If the goal of each of these services was to empower local residents to be more active members of their surrounding community (e.g., shopping, working, etc.) these populations can begin to serve as a critical mass for the neighborhood. This reciprocal revitalization strategy can serve as the backbone to the LCD mission.

- **SENIOR POPULATION**: Seniors retained within existing community or migrating from outside the community.
- SENIOR SERVICE NETWORK: (e.g., in-home care, transportation, etc.)
- LOCAL ECONOMY: private sector institutions benefiting from growing senior population (e.g., medical retail, restaurants, wellness facilities, etc.)
- INITIAL NETWORK: Services aimed at accommodating the supportive needs of seniors.
 - **RESULTANT NETWORK:** Socio-economic activity offered by concentrated populations of engaged senior populations.



City View | Campus Cove | Quay Village

Diagrams

Diagrams

Bell Tower Walk

Diagrams

Henley Gateway

Creating a gateway to dowtown

Diagrams

Waterfront Marketplace

Establishing a waterfront presence

Diagrams

Old Sevier | Scottish Pike

Reinforcing what is already there

MODELS FOR LIVING

Diagrams

STUDY AREAS + NEIGHBORHOODS

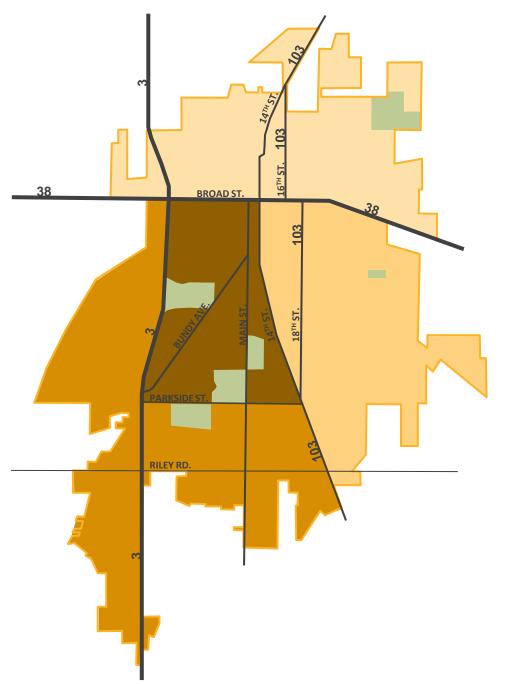
The housing study proposed to development unique for four distinct quadrants of the City, in an effort to development diverse, engaging neighborhoods. These areas are as follows:

> **Northside:** Mimics the boundaries of the "Northside Livability Study – A Community Revitalization Planning Documents" by Sturtz Public Management Group, LLC. How can the downtown, historic district, and medical presence be leveraged to provide a unique and transformative identity?

> Southeast: Anchored by Highways 103 and 38, the district is largely industrial. How can these area be enhanced to provide successful affordable housing with direct access to city amenities?

Southwest: Located along the Highway 3 spine, this areas consists of large commercial districts with detached housing. How can housing be looked at uniquely here?

Central: Located at the heart of the community, how can the existing housing stock, surrounding amenities, and unique demographics be used for catalytic development?



More to come...

Let us know what we should be thinking about.